Popular Annual Financial Report for Fiscal Year 2022



July 1, 2021 through June 30, 2022

Governmental Structure Performance Highlights Financial Review



MY FRIENDS AND NEIGHBORS MAYOR JIM GILVIN

On behalf of the City of Alpharetta I am pleased to present our Annual Citizens' Report for Fiscal Year 2022. The report is designed to provide an overview of how your tax dollars have been managed and invested this year. This is your city and the money we spend are your dollars, so if you have any questions or would like more information, please let us know. Our professional staff will be happy to assist you.



The year 2022 has been a wonderful period of recovery for the City of

Alpharetta. Despite historically high inflation and other challenging national economic trends, Alpharetta has continued to grow and thrive. Alpharetta's reputation as one of the greatest places in the world to build a business and raise a family continues to attract people, businesses, and investors from around the world. And, as people and businesses move into Alpharetta our local economy continues to recover and grow.

Despite the financial uncertainty that existed when our 2022 fiscal year budget was passed last year, we can look back now and see that our talented finance team under the direction of Director Tom Harris has done a tremendous job of steering our city through unprecedented financial uncertainty. The City of Alpharetta's conservative budgeting and fiscally sound spending habits have us well positioned for the future ahead.

And, the future ahead in 2023 for Alpharetta looks exceptionally bright. Revenue projections look positive as our property tax digest continues to grow and the Local Option Sales Tax negotiations have been resolved in a way that should not negatively impact our local taxpayers.

Over the last few years, we have all gained an appreciation for the fact that anything can happen. But, as we look around our city, it is also clear that the people of Alpharetta are up to the task regardless of what lies ahead. Our community has demonstrated that we can come together as elected leaders, residents and business owners working together regardless of what may lie ahead. The great news is that our work over the last few years will continue to pay dividends for the future.

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As always, the safety of Alpharetta residents and businesses is our top priority. If our people and businesses aren't safe, then nothing else we do at a local level will matter. Accordingly, we will continue to do whatever it takes to guarantee our police officers, firefighters and 911 operators have the financial support, training, and equipment they need to do their jobs.

Alpharetta will also continue to invest tens of millions of your tax dollars into expanding the AlphaLoop to Northpoint Parkway and constructing new pocket parks throughout the city. The city will also continue to make unprecedented infrastructure improvements to address stormwater issues, traffic congestion and pedestrian safety.

Alpharetta has become an extraordinary city filled with extraordinary people, and with sound financial management your city leaders plan to keep it that way. Thank you for your support.

POPULAR ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED JUNE 30, 2022

This report is intended to increase awareness throughout the community of the financial operations of the City. As such, this report is written in a user-friendly manner that summarizes and communicates the City's financial condition.

Financial information referenced herein is sourced from Alpharetta's audited financial statements as published in the city's Annual Comprehensive Financial Report (ACFR) for fiscal year 2022. The 2022 ACFR was audited by Mauldin & Jenkins, LLC and has received an unmodified or "clean" audit opinion. Financial statements are presented in conformity with Generally Accepted Accounting Principles. Financial activity, as highlighted

in the Financial Review section, discloses the appropriate Fund in which the detail was derived. Component units are not presented within this section.

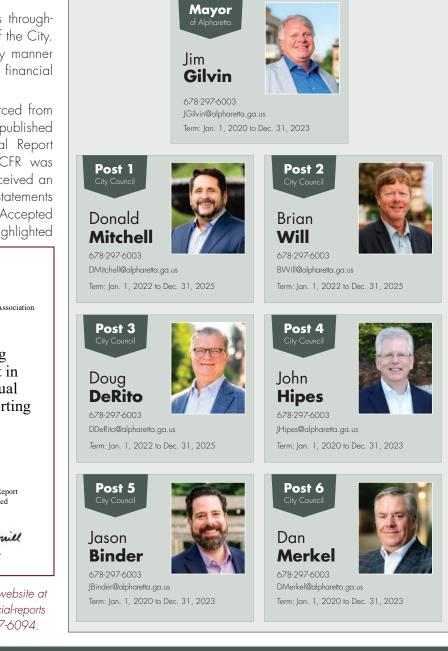
The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR) to the City of Alpharetta for its PAFR for the fiscal year ended June 30, 2021. The award is a prestigious national honor, recognizing conformance with the highest standards for preparation of state and local government popular annual financial reports. Government Finance Officers Association Award for Outstanding Achievement in Popular Annual Financial Reporting Presented to Alpharetta Georgia

For its Annual Financial Report for the Fiscal Year Ended June 30, 2021

Chuitophen P. Morrill Executive Director/CEO

The 2022 ACFR may be accessed through the City's website at www.alpharetta.ga.us/government/publications/financial-reports or by contacting the Finance Department at 678-297-6094.

MAYOR AND CITY COUNCIL



STRUCTURE OF YOUR **Citizens of Alpharetta CITY GOVERNMENT** Mayor and Council **City Administrator** CITY STAFFING Authorized City Positions* 2022 455.0 Municipal Judge Finance **City Clerk City Attorney** Municipal Court Department 2021 453.0 **Public Safety** Human Resources Information Technology Public Works Department Department Department Department *Full time equivalent (full time position = 1, part time position = 0.5) Recreation, Parks and Community and Economic **Cultural Services Department Development Department**

1

RECOGNITION



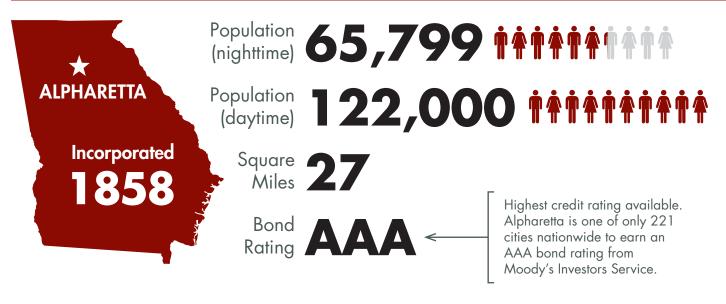
RANKINGS

Near Atlanta, the so-called "City of Celebration" loves to throw events throughout the year. Among the most popular: the Alpharetta Arts StreetFest, food fest called Taste of Alpharetta, an annual parade for war veterans, a "Scarecrow Harvest" in which residents craft and display scarecrows for Fall, and a holiday tree-lighting ceremony.

Best Small City To Start A Business Entrepreneur	Best Atlanta Suburb <u>movoto</u> by o Jo	Top 25 Best Places To Move Forbes
7th in America's Friendliest Towns Forbes	#1 Best Place To Live In Georgia 2021 NICHE®®S	5 of Georgia's Top 15 High Schools Governor's Office of Student Achievement

Source: https://connectedalpharetta.com/fast-facts/

OUR COMMUNITY



INFRASTRUCTURE

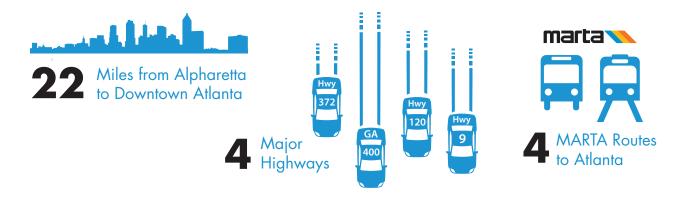
ADVANTAGES

Our story goes like this: During the late-90s dot-com boom, the City of Alpharetta started to grow from the ground up—literally. Hundreds of miles of fiber optic cables were buried throughout the city, and the state's largest electricity provider, Georgia Power, took it a step further by establishing a series of redundant electric networks throughout the city.



ACCESSIBILITY

Because Alpharetta is just a quick drive from Atlanta, businesses are conveniently positioned right by the world's busiest airport. And if that's not enticing enough, there are plenty of other ways to get around whether you prefer to drive by car or ride public transit, Alpharetta makes sure businesses and their workers get to where they need to go.



BUSINESS CLIMATE

LOCAL COMPANIES

There's a reason why more than 700 technology-based businesses have made their home in Alpharetta, and it's not just the nice houses and great weather. Our fiber-optic network is the most extensive and redundant in the Southeast, and we work closely with state and local economic development agencies to provide tax credits and incentives to complement any brand of business. Some of the biggest and most recognized names in the tech industry are thriving here in Alpharetta.

We could talk about Alpharetta's exceptional business climate all day long, but nothing speaks to our success quite like our track record. Here are just a few names we're proud to work with.

TOP 10 EMPLOYERS

Providing a strong economic foundation for our community, the City of Alpharetta is pleased to recognize the top 10 employers – based on the number of employees.



Employer	Ν	lo.	0	f E	mployees
ADP, INC	•			•	2,231
FISERV, INC	•				2,088
EQUIFAX INFORMATION SERVICES	•	•	•	•	1,669
LEXIS NEXIS RISK SOLUTIONS	•				1,384
VERIZON	•			•	1,095
E*TRADE	•			•	. 878
ERNST & YOUNG U.S. LLP	•				. 806
HEWLETT PACKARD ENTERPRISE COMPANY	•				. 738
SYNCHRONY FINANCIAL	•			•	. 600
					. 496

Source: City of Alpharetta Division of Economic Development, 2022

WORKFORCE

COMPETITIVE EDGE

Every business on the planet, from Mom & Pop stores to Fortune 500 companies, is only as good as its employees. And in Alpharetta, we're proud to be home to some of the smartest minds in the world of tech.

65.0 percent of Alpharetta's residents own a bachelor's degree or higher, which is nearly double the national average for young adults. And there are plenty of them, too. With a **daytime population over 122,000**, Alpharetta boasts close to 3,000 workers per square mile; that's more than major metropolitan areas like Charlotte, Dallas, Austin, or Phoenix.

EDUCATION

When it comes to college degrees, our workforce has credentials that are hard to compete with. No matter what heights our businesses desire to reach, our workers come equipped with the invaluable knowledge it takes to get there.



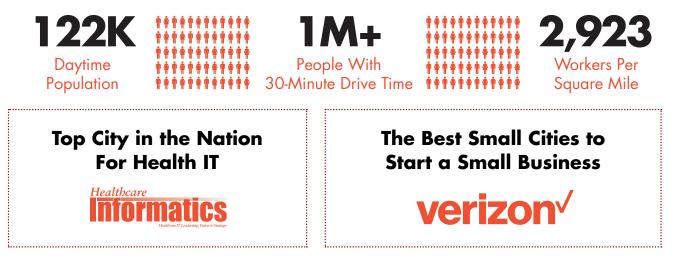
PROFESSIONS

Need more proof that Alpharetta is a rising hub in the business world? Consider that 82% of Alpharetta residents are employed in professional, managerial, technical, sales and administrative positions. Our citizens don't just have degrees—they've got the experience and working knowledge needed to take any business to the next level.



PERSONNEL

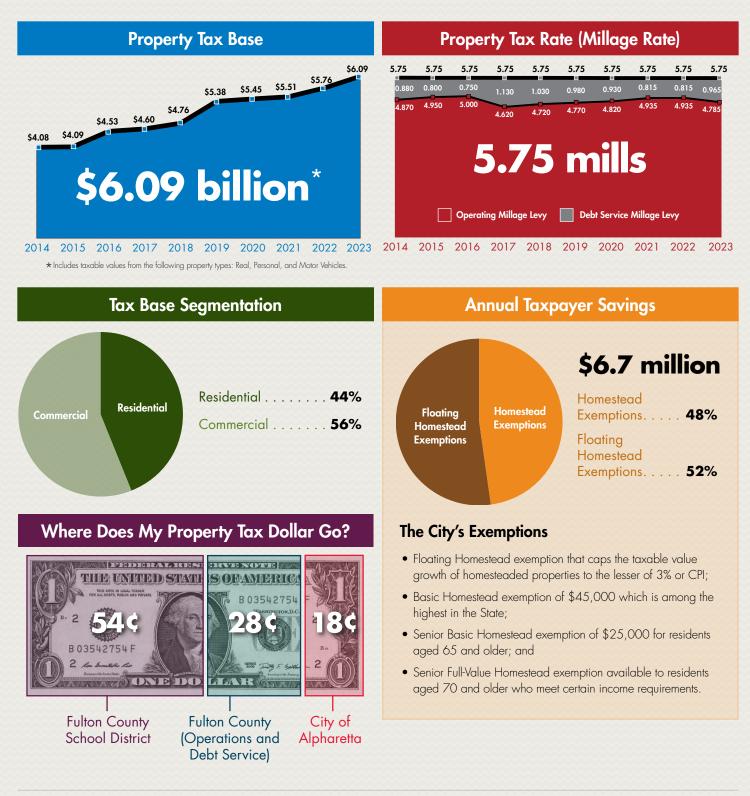
Alpharetta's consistent population nearly doubles during the day. That means that employees are coming from throughout the region to work for Alpharetta's rising tech companies. With great accessibility and a superior quality of life, it's no wonder we're the 6th fastest-growing city in the nation, and it's getting better every day.



PROPERTY TAXES

The City of Alpharetta has historically acknowledged the need to provide a taxation rate commensurate with the government's level of service. Over the last ten years, the city has experienced significant growth in its population, service delivery responsibilities, and tax base. As the tax base has grown, the city's fiscally conservative, long-term approach to government has invested those funds in expansion of service delivery capabilities including infrastructure, technology, equipment, etc.

The adopted property tax rate for calendar year 2022 (fiscal year 2023) totals 5.75 mills. To maintain Alpharetta as an affordable place to live and retire, the City offers multiple homestead exemptions that save our homeowners over \$6.7 million annually.



FINANCIAL REVIEW OF FISCAL YEAR 2022

The Financial Review section is designed to provide details on the financial health and stability of the City of Alpharetta. Included within this section are discussions of major revenue sources and major expenditure allocations, analysis of fund balances, analysis of net position, significant financial trends, etc.

The tables below depict the sources of revenues and expenditures for the government on a fund-level basis of accounting, highlighting how the government received its funding and where the funds were spent. Fiscal years 2020-2021 are presented to highlight financial trends.

During fiscal year 2022, the city's governmental funds reported a combined ending fund balance of \$138.5 million which represents an increase of \$43 million over the prior year. Please refer to pages 8–9 for a narrative on revenue and expenditure variances.

The city's proprietary funds reported a combined ending net position of \$1.4 million which represents a decrease of \$517,911 over the prior year due to multiple causes including growth in service fees for our competitively procured trash and recycling collection contract.

Governmental Funds (e.g. General Fund, E-911 Fund, etc.) Figures presented in millions. Totals subject to rounding.		Proprietary Funds (e.g. Solid Wa Figures presented in millions					
	FY 2022	FY 2021	FY 2020	8	FY 2022	FY 2021	FY 2020
Revenues:				Operating Revenues:			
Property Taxes	\$35.4	\$34.5	\$33.0	Charges for Services			
Sales and Use Taxes	34.4	29.1	26.9	Refuse Collection Charges	\$5.1	\$4.3	\$4.2
Other Taxes	25.0	20.8	22.7	Risk Management Charges	1.6	1.5	1.5
Licenses and Permits	3.3	3.1	3.3	Medical Insurance			
Charges for Services	7.5	7.8	6.6	Fund Charges	7.8	7.9	7.6
Impact Fees	1.9	2.1	0.9	Other Revenues	0.1	0.1	0.1
Fines and Forfeitures	3.2	1.7	1.9	-			
Intergovernmental	6.1	15.5	6.2	Total Operating Revenues:	\$14.5	\$13.9	\$13.4
Contributions and Donations	0.9	0.5	0.3	8			
Investment Earnings	(0.8)	0.2	2.0	Operating Expenses:			
Other Revenues	0.4	4.3	0.2	Program Administration	\$5.9	\$4.8	\$4.4
-				Claims and Judgments	6.4	6.8	6.1
Total Revenues:	\$117.4	\$119.4	\$104.0	Premiums	2.7	2.6	2.4
- Expenditures:				Total Operating Expenses:	\$15.0	\$14.2	\$12.9
General Government	\$10.9	\$10.1	\$10.5	A 1 1 A 1 A 1			
Public Safety	37.4	33.1	32.9	Operating Income (Loss)	\$(0.5)	\$(0.4)	\$0.5
Public Works	11.0	17.3	15.2				
Community Development	7.8	5.6	7.3	Non-Operating Revenues	\$(O.1)	_	\$0.1
Culture and Recreation	10.4	8.9	9.5	-			
Capital Outlay	21.3	36.0	31.6	Changes in Net Position	\$(0.5)	\$(0.4)	\$0.6
Debt Service	8.0	7.3	7.8				
Total Expenditures:	\$106.7	\$118.3	\$114.8	Beginning Net Position	\$1.9	\$2.3	\$1.7
-	φ100./	ψ110.0	ψ114.0	Ending Net Position	\$1.4	\$1.9	\$2.3
Excess (deficiency) of Revenues					91.	41. 2	<i>42.0</i>
over (under) Expenditures	\$10.7	\$1.1	\$(10.8)				
Other Financing Sources (Uses)	\$32.3	\$1.4	\$0.6	* Beginning Fund Balance for FY 2021 has been rest Development Authority as a Blended Component U Component Unit).			
Net Changes in Fund Balances	\$43.0	\$2.6	\$(10.3)	Sources:			
Beginning Fund Balances	\$95.5	\$ 92.9 *		City of Alpharetta, Comprehensive Annual Financial Report for the respective Fiscal Year Statement of Revenues, Expenditures & Changes in Fund Balances (Governmental Funds) City of Alpharetta, Comprehensive Annual Financial Report for the respective Fiscal Year Statement of Revenues, Expenditures & Changes in Net Position (Proprietary Funds)			
Ending Fund Balances	\$138.5	\$95.5	\$92.8				

GOVERNMENTAL FUND REVENUES

The City of Alpharetta maintains 16 individual governmental funds. The governmental funds reflect the city's basic services, including public safety, public works, culture and recreation, community development, general government, etc.

For the fiscal year ended June 30, 2022, the city's revenues for all governmental funds totaled \$117 million and represents a decrease of \$2 million compared to fiscal year 2021.

Major revenue variances include the following: increase of \$923,798 in Property Taxes due to a combination of general growth in the property tax base coupled with new construction; increase of \$5.4 million in Sales and Use Taxes due to increased economic activity; increase of \$4.2 million in hotel taxes due to increased economic activity including a resurgence in the hospitality industry and the addition of several new hotels into our portfolio; decrease of \$9.4 million in Intergovernmental revenue due to large capital funding contributions in 2021 (e.g. reimbursements from Fulton County for water/sewer improvements, reimbursements from neighboring jurisdictions for roadway improvements, etc.); decrease of Other Revenues of \$4 million due primarily to one-time revenues in 2021 related to revenue recapture for the Conference Center Hotel sale; etc.

The following section provides a brief description of the city's revenue sources by category:

\$117 Million in Governmental Fund Revenues



Property Taxes: 30%

Taxes collected from property owners based upon an assessed valuation and tax rate. The dollar amount received is to be used to fund governmental services and debt service on voter approved general obligation bonds.



Sales and Use Taxes: 29%

Taxes imposed on the purchase, sale, rental, storage, use, or consumption of tangible personal property and related services. Specifically represents the city's portion of the: (a) 1% sales and use tax collected in Fulton County; and (b) 0.75% sales and use tax earmarked towards transportation improvements.



Other Taxes: 21%

Represents various other taxes such as franchise fees, insurance premium taxes, alcohol beverage excise taxes, hotel/motel taxes, etc.



Other Sources: 8%

This category includes the sources of Licenses and Permits, Impact Fees, Fines and Forfeitures, Contributions and Donations, Investment Earnings, etc.



Charges for Services: 7%

Fees collected for general government services and includes emergency 911 fees, recreation activity fees, planning and development fees, etc.



Intergovernmental: 5%

Revenues from other governments in the form of grants, contributions, shared revenues, etc.

GOVERNMENTAL FUND EXPENDITURES

For the fiscal year ended June 30, 2022, the city's expenditures for all governmental funds totaled \$107 million and represents a decrease of \$12 million compared to fiscal year 2021.

Major expenditure variances include the following: decrease of \$21 million in Capital Outlay and Public Works (combined) due to higher capital project spend in 2021 across multiple Funds including TSPLOST Capital Fund, 2016 Bond Construction Fund, etc.; increase of \$4.3 million in Public Safety due primarily to growth in compensation plan costs (e.g., salary and benefits) and capital investment in the Emergency 911 Fund (radio replacements); increase of \$2.2 million in Community Development due primarily to Hotel/Motel Fund pass-thru expenses to partnering agencies that grew due to increased economic activity including a resurgence in the hospitality industry and the addition of several new hotels into our portfolio; increase of \$1.5 million in Culture and Recreation due to a combination of growth in staff compensation plan costs coupled with growth in seasonal staffing needs, parks maintenance needs, and recreation program offerings due to increased consumer utilization of recreation programs and amenities; etc.

The following section provides a brief description of the city's expenditures by function:

\$107 Million in Governmental Fund Expenditures



Public Safety: 35%

Expenditures incurred for public safety activities including police and fire services.



Capital Outlay: 20%

Expenditures incurred for capital improvements throughout the city (please refer to page 11 for detailed information on our capital investment activities).



Other Services: 18%

This category includes the functions of General Government, Intergovernmental, and Debt Service. The largest component, General Government, represents expenditures incurred for general administrative offices including the Mayor and City Council, City Administration, Finance, Human Resources, Information Technology, etc.



Public Works: 10%

Expenditures incurred in providing engineering, transportation, and public works services as well as capital investment.



Culture and Recreation: 10%

Expenditures incurred in providing cultural and recreational services as well as capital investment.



Community Development: 7%

Expenditures incurred in providing community development, permitting, and inspection services.

NET POSITION AND FUND BALANCE

Over time, the increases or decreases in net position may serve as a useful indicator of the city's financial position and stability. For fiscal year ended June 30, 2022, the City of Alpharetta's net position totaled \$323 million with the breakdown as follows:

Net Investment in Capital Assets (71% or \$229.3 million)

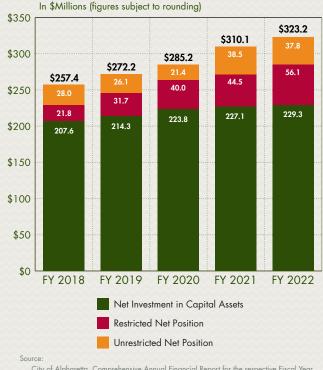
The portion invested in capital assets (e.g., land, buildings, infrastructure, machinery, and equipment); less any related debt used to acquire said assets that is still outstanding. Capital assets are used to provide services to citizens; consequently, these assets are not available for future spending.

Restricted Net Position (17% or \$56.1 million)

The portion restricted for specific uses (e.g. debt service, capital projects, law enforcement, and emergency telephone activities).

Unrestricted Net Position (12% or \$37.8 million)

The portion which may be used to meet the government's ongoing obligations to its citizens and creditors.



City of Alpharetta, Comprehensive Annual Financial Report for the respective Fiscal Year Statement of Net Position

FUND BALANCE OF THE GENERAL FUND

A key measure of the City of Alpharetta's overall financial health is the fund balance. For fiscal year ended June 30, 2022, the city's Fund Balance for the General Fund totaled \$42.9 million and can be further segmented as follows:

Assigned Fund Balance (29% or \$12.6 million)

This balance represents appropriations included in the fiscal year 2023 budget for pay-as-you-go capital projects and one-time, non-recurring expenditures.

Unassigned Fund Balance (71% or \$30.2 million)

This balance represents approximately 38% of fiscal year 2023 budgeted expenditures. By ordinance, the city has mandated that such balance not be less than 16% of budgeted expenditures. This requirement allows the city to maintain an adequate reserve to cover unforeseen emergencies and/or revenue shortfalls. Historically, when budgeting, the City has set the minimum for the emergency reserve at a level in excess of the ordinance requirement. For fiscal year 2022, the emergency reserve requirement totals 25% which equates to \$19.7 million. The surplus after such emergency reserve will enable the City to fund one-time future capital in the amount of \$10.5 million as part of the annual budget to be developed for fiscal year 2024.



City of Alpharetta, Comprehensive Annual Financial Report for the respective Fiscal Year Balance Sheet (Governmental Funds)

CAPITAL IMPROVEMENT PROJECTS



Substantial investments in community/ capital improvements are made each year. The chart to the left depicts a 5-year history of expenditures to purchase, construct, and renovate the capital assets and infrastructure of our city. For fiscal year 2022, the City of Alpharetta's investment in capital outlay (parks, roadways, buildings, etc.) totaled \$21.3 million, demonstrating our on-going commitment to provide a quality of life that ensures the success and vitality of the area for the present and the future.

Sources: City of Alpharetta, Comprehensive Annual Financial Report for the respective Fiscal Year, Statement of Revenues, Expenditures & Changes in Fund Balances (Governmental Funds)

CAPITAL IMPROVEMENTS COMPLETED DURING FISCAL YEAR 2022

ANNUAL CAPITAL PROJECTS

- Generator Replacements (various locations)
- HVAC Replacements (various locations)
- Roadway Milling and Resurfacing (various locations)
- Roof Repair and Rehabilitation (various locations)
- Sidewalk Repair and Replacement (various locations)
- Tree Planting and Landscape Improvements (various locations)

DRAINAGE IMPROVEMENTS

- Lynne Circle Drainage Improvements
- Storm Pipe Lining (various locations)
- Storm Structure Repair and Maintenance (various locations)

PARK IMPROVEMENTS

- Greenway Trail Head at Union Hill Park Completed
- Innovation Academy Field 2 Fencing Replacement Completed
- Innovation Academy Visitor Restroom Renovated
- North Park Ballfields 1-4 and 7-8 Replacement Completed
- North Park Bocce Ball Courts Constructed
- North Park Field 2 Artificial Turf Replaced
- Restroom Automatic Locks Installed at Union Hill Park and Innovation Academy
- Webb Bridge Park Facilites Painting
- Webb Bridge Park Playground Equipment Repairs Completed

- Webb Bridge Park Tennis/Pickleball Courts Resurfaced
- Wills Park Equestrian Arena 3 Constructed
- Wills Park Pool Facility Repairs and Enhancements Completed
- Windward Community Park Fencing Additions Completed
- Union Hill Park Facilities Painting

OTHER IMPROVEMENTS

- Providence Road Sidewalk Construction from Mayfield Road to City Limit
- Alpha Loop Design from Old Milton Parkway to Westside Parkway
- Big Creek Greenway Boardwalk Design to Replace the Existing Wooden Boardwalk from the Southern Side of Mansell Road to the Big Creek Greenway North of Mansell Road
- Charlotte Drive Sidewalk Construction from Old Place Drive to Lillian Drive
- Kimball Bridge Road Construction from North Point Parkway to Waters Road
- Webb Bridge Road Multi Use Trail and Greenway Connection from Greenway Culvert Crossing under Webb Bridge Road to Westwind Subdivision
- Wills Park Improvements Equestrian Center Arena Construction
- Wills Park Improvements Sitework at Equestrian Center and Maintenance Facility (substantially complete)

CITY DEPARTMENTS BY THE NUMBERS



DEFINITION OF KEY TERMS

ASSESSED VALUATION	The Fulton County Board of Assessors determines the fair market value of all real and personal property in Fulton County for property tax purposes. The Board then applies a statutory 40% to the fair market value to generate the assessed valuation on which property taxes are levied.
FUND	A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The city, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the city can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.
FUND BALANCE	 Fund equity for governmental funds which reflects the accumulated excess of revenues and other financing sources over expenditures and other financing uses. Fund Balance can be further segmented as follows: Assigned – Represents fund balance utilized in subsequent periods for pay-as-you-go capital projects and one-time, non-recurring expenditures. Unassigned – Represents fund balance that is available for any purpose. However, the city has allocated this fund balance as follows: (a) The City Council adopted a minimum Fund Balance Reserve of approximately 16% for the General Fund to cover the cost of unforeseen emergencies, cover shortfalls by revenue declines, etc. In keeping with the best practices of a AAA rated city, Alpharetta currently maintains a Fund Balance Reserve of approximately 25%; and (b) funding for future one-time capital investment or other city initiatives.
GOVERNMENTAL FUND	These funds are, in essence, accounting segregations of financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are to be paid; and the differences between governmental fund assets and liabilities is referred to as "Fund Balance". The primary measurement focus is "flow of current financial resources". In other words, are there more or less resources that can be spent in the near future as a result of transactions of the period? Increases in spending are reported in the operating statement as revenues or other financing sources, and decreases are reported as expenditures or other financing uses. The General Fund is the city's primary governmental fund.
MILLAGE RATE	The amount of property tax stated in terms of a unit of the tax base. For example, each mill generates \$1.00 of tax for every \$1,000 of assessed valuation on real and personal property. The millage rate is the total number of mills assessed against the assessed valuation.
NET POSITION	Total assets minus total liabilities of either the city as a whole or for a specific fund (e.g. Solid Waste Fund).
PROPRIETARY FUND	These funds are used to account for a government's on-going activities which are similar to those often found in the private sector. The primary measurement focus is the economic condition of the fund as a result of the events and transactions of the period. Events and transactions that improve the economic position are reported as revenues or gains in the operating statement. Those events and transactions that diminish the economic position are reported as expenses or losses. The difference between fund assets and liabilities is referred to as "Net Position".

GENERAL CONTACTS + SOCIAL MEDIA

City of Alpharetta 678-297-6000 www.alpharetta.ga.us

Alpharetta Ambush Soccer Club www.alpharettaambush.org

Alpharetta Athletic Programs 678-297-6130 www.alpharetta.ga.us/athletics

Alpharetta City Band 404-402-5980 www.alpharetta.ga.us/cityband

Alpharetta Convention & Visitors Bureau 678-297-2811 www.awesomealpharetta.com

Alpharetta Public Safety Foundation www.apsfoundation.org Alpharetta Youth Baseball Association www.alpharettayouthbaseball.org

Alpharetta Youth Softball Association www.alpharettasoftball.com

Arts Alpharetta www.ArtsAlpharetta.org

Fulton County Tax Assessor 404-612-6440 www.qpublic.net/ga/fulton

North Atlanta Football League www.nafl.club

North Metro Miracle League https://www.nmml.net Alpharetta on Twitter

https://twitter.com/AlpharettaGov Alpharetta Parks on Twitter

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https://twitter.com/AlpharettaParks Alpharetta Parks on Instagram https://www.instagram.com/AlpharettaParks

Alpharetta Arts Center on Instagram https://www.instagram.com/AlpharettaArtCenter

Alpharetta on YouTube https://www.youtube.com/user/AlpharettaGov

You Tube

City of Alpharetta Main Facebook Page https://www.facebook.com/CityofAlpharetta

Alpharetta Natural Resources Commissions Facebook Page

https://www.facebook.com/AlpharettaNaturalResources

Alpharetta Public Safety Facebook Page https://www.facebook.com/AlpharettaDPS

Alpharetta Recreation and Parks Facebook Page https://www.facebook.com/AlpharettaRecreation





GEORGIA

2 Park Plaza Alpharetta, GA 30009